



Policy and Resources Committee

Date: THURSDAY, 13 NOVEMBER 2025

Time: 1.45 pm

Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members:

Deputy Christopher Hayward (Chairman)	Deputy Ann Holmes
Deputy James Thomson CBE (Deputy Chair)	Shravan Joshi MBE
Tijs Broeke (Vice-Chair)	Alderman Vincent Keaveny CBE
Deputy Caroline Haines (Vice-Chair)	Florence Keelson-Anfu (Ex-Officio Member)
Munsur Ali	The Rt. Hon. The Lord Mayor Ald. Alastair King DL (Ex-Officio Member)
Shahnan Bakth (Ex-Officio Member)	Deputy Paul Martinelli
Brendan Barns (Ex-Officio Member)	Alderman Bronek Masojada
Deputy Emily Benn	Deputy Andrien Meyers
Sheriff & Deputy Keith Bottomley	Deputy Alastair Moss
Deputy Henry Colthurst (Ex-Officio Member)	Deputy Benjamin Murphy
Deputy Peter Dunphy (Ex-Officio Member)	Deputy Henry Pollard (Ex-Officio Member)
Deputy Helen Fentimen OBE JP	Alderman Sir William Russell
Steve Goodman OBE	Deputy Tom Sleigh (Ex-Officio Member)
Jason Groves	James Tumbridge
Alderman Timothy Hailes JP	Philip Woodhouse
Deputy Jaspreet Hodgson	Irem Yerdelen

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Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

NB: Certain items presented for information have been marked * and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting. These for information items have been collated into a supplementary agenda pack and circulated separately.

Part 1 - Public Agenda

1. APOLOGIES

2. MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

3. MINUTES

To consider minutes as follows:-

- a) To agree the public minutes and non-public summary of the meeting held on 16 October 2025 (Pages 7 - 16)
- b) *To note the public minutes and non-public summary of the Capital Buildings Board meeting held on 24 September 2025

4. CITY CIL AND OSPR (QUARTER 2 2025/26) AND CAPITAL BIDS 2026/27

Joint Report of the Executive Director, Environment, and the Chamberlain.

For Decision
(Pages 17 - 40)

5. CITY PLAN MAIN AND ADDITIONAL MODIFICATIONS

Report of the Executive Director, Environment.

For Decision
(Pages 41 - 50)

6. *CORPORATE STRATEGY AND PERFORMANCE BUSINESS PLAN 2025-2026: MID-YEAR PROGRESS REPORT

Report of the Chief Strategy Officer.

For Information

7. *POLICY AND RESOURCES CONTINGENCY/DISCRETIONARY FUNDS

Report of the Chamberlain.

For Information

8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Part 2 - Non-Public Agenda

11. NON-PUBLIC MINUTES

To consider non-public minutes of meetings as follows:-

- a) To agree the non-public minutes of the meeting held on 16 October 2025 (Pages 51 - 54)
- b) *To note the non-public minutes of the Capital Buildings Board meeting held on 24 September 2025
- c) *To note the summary of the Competitiveness Advisory Board meeting held on 13 October 2025

12. INVESTING IN SOCIAL HOUSING STOCK

Joint Report of the Chamberlain and the Executive Director, Community and Children's Services.

For Decision
(Pages 55 - 96)

13. HEAT NETWORK ZONING (PHASE 1) PROCUREMENT STAGE 1

Report of the City Surveyor.

For Decision
(Pages 97 - 142)

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

Part 3 - Confidential Agenda

16. CONFIDENTIAL MINUTES

- a) To agree the confidential minutes of the meeting held on 16 October 2025
- b) *To note the confidential minutes of the Freedom Applications Sub-Committee meeting held on 1 October 2025